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15 July 1987

MEMORANDUM FOR: NIOs

FROM: H. F. Hutchinson, Jr.
VC/NIC

SUBJECT: Attachment

1. The attached memo from [] is related to his briefing at our staff meeting on 10 July.

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2. I concur with [] concept as outlined but note that we are looking at a conceptual approach to a means of quick, high-level coordination of the community collection mechanisms in support of crisis situations. We do not envision such meetings for every event labeled "crisis" nor is it certain that events will unfold as described here. Further, we should emphasize that the CIA/CRES is your principal source of collection tasking support, supplemented by your contacts with DO Division, NSA/SNIOs, and other informal contacts.

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3. Please let me know when you believe this approach could help with your problems.


H. F. Hutchinson, Jr.

Attachment:

[] memo dtd 8 July 87

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[]

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MEMORANDUM FOR: NIOs

FROM: H. F. Hutchinson, Jr.
VC/NIC

SUBJECT: Attachment

DCI/NIC/VCNIC:HFHutchinson:bha(15 July 87)

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- 1 - each NIO
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DCI/ICS/7084-87
8 July 1987MEMORANDUM FOR: H. F. Hutchinson, Jr.
Vice Chairman, National Intelligence CouncilFROM: [REDACTED]
Deputy Director, Requirements and Evaluation, ICS

25X1

SUBJECT: Intelligence Community Meetings on High Interest Issues

1. This memorandum, a follow-up to our conversation last week, asks for your agreement on a joint plan of action. [REDACTED]

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2. As a result of our recent discussion, I offer the following proposal on how to implement Intelligence Community meetings on our coverage of, and intelligence support to, high interest activities. [REDACTED]

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3. I think that Dan Webster basically had a good idea on the Persian Gulf, even though the idea came unravelled. I suspect that one reason is that he started addressing "tasking" initiatives. As you know, tasking is the responsibility of many organizations within the Intelligence Community, and extreme care has to be taken to avoid any appearance that organizational responsibilities and authorities are being affected, much less usurped. Moreover, the existing requirements process and tasking systems are fairly efficient, timely, and have a proven track record. [REDACTED]

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4. Whatever the case, I support use of this type of forum to determine whether (or not!) the Community's posture for providing timely and relevant intelligence support to high interest activities is sufficient to satisfy consumer needs. It seems to me, however, that these meetings should be limited to high priority activities or problems, as well as be ad hoc in nature and near-term in focus. If we do six or seven such meetings a year, we will be achieving a great deal. And if there are gaps or shortfalls identified in our overall posture, the participants in the meetings can--and no doubt will--take remedial steps on their own. Specific intelligence requirements should continue to be handled and processed through the existing Community mechanisms; i.e., the Collection and Production Committees. [REDACTED]

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5. These meetings on high interest topics should be conducted for the DCI and be sponsored jointly by our two organizations. Between us, we have the mandate to work the "whole problem." We can bring to the table the consumers' needs; the collectors, processors, and analysts; and the means to marry them. We should sign jointly the implementing memoranda and co-chair

CL BY: SIGNER
DECL: OADR
DER FM: FOR 9-82~~SECRET~~

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SUBJECT: Intelligence Community Meetings on High Interest Issues

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the meetings. The implementing memoranda also should explicitly state the purpose of a particular meeting and what its objectives will be. An example is attached. [] may or may not be a good candidate. Moreover, Community representatives to these meetings should be sufficiently senior to make decisions for their respective organizations and should have a thorough understanding of their organizations' consumers of intelligence, as well as the resulting intelligence needs and requirements. And these representatives need to have a full appreciation of their organizations' capabilities. []

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6. If you agree in principle, and I trust you will do so, we ought to get started quickly in perfecting the approach and to survey the world to see if there are any issues worthy of such attention now. I am prepared to start implementing this process whenever appropriate. []

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7. And once we agree to embark down this road, we ought to advise our two leaders, as well as the DCI and DDCI; they deserve to know in advance. []

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8. If you have any additional thoughts or ideas on putting this matter into action, please let me know. []

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Attachment: As stated

I will mention this project Friday in my briefing to the NSC.

[] D/REO, will be my Executive Agent. With whom should he start working?

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And I think I made enough fixes to get ICS/NSC underway. Feel free to make me!

I agree that each of us will not be able to co-chair each meeting. [] will stand-in for me, as needed.

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cheers

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EXAMPLE

MEMORANDUM FOR: See Distribution

FROM:

Deputy Director, Requirements and Evaluation, ICS

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H. F. Hutchinson, Jr.
Vice Chairman, National Intelligence CouncilSUBJECT: Intelligence Community Support to Activities of
High Interest--Korean Problem (S/NF)

1. The Intelligence Community Staff and the National Intelligence Council are jointly conducting a review of our current posture vis-a-vis the "Korean Problem." This meeting will be held on _____ in Room _____, Community Headquarters Building, and chaired by us. (S/NF)

2. Our objective is to ensure that the Intelligence Community is aware of its overall posture in this critical area and can take any steps to ensure we will provide the diverse, near-term intelligence support required by US policymakers, senior military commanders, and other key users of intelligence products. Pursuant to that objective, we are drawing together representatives from a broad spectrum of concerned organizations. (S/NF)

3. This forum provides an Intelligence Community-wide mechanism for US intelligence to identify evolving requirements and shortfalls or gaps in our capability to satisfy intelligence needs during this critical period. Your respective representatives should have a thorough understanding of your organization's intelligence needs, requirements and capabilities. (C/NF)

4. The central issues for discussion include:

- Intelligence users' needs.
- Existing intelligence requirements, including PHOTINT, SIGINT and HUMINT (including open source).
- Other activities in the area competing for collection assets.
- Timeliness of intelligence reporting in support of those requirements.

Any additional topics for discussion should be passed to the point of contact (see below) in advance so that all participants can be notified. (S/NF)

5. Please have the names of your representatives passed to _____ at 376-____ not later than 1200 on _____. (U)

H. F. Hutchinson, Jr.

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SUBJECT: Intelligence Community Meetings on High Interest Issues

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